



2006-07
San Bernardino
County

Budget in Brief and Goals & Statistics



COUNTY OF SAN BERNARDINO BOARD OF SUPERVISORS



Brad Mitzelfelt
1st District



Paul Biane
Chairman
2nd District



Dennis Hansberger
3rd District



Gary Ovitt
Vice-Chairman
4th District



Josie Gonzales
5th District

County Administrative Officer
Mark Uffer

COUNTY MISSION STATEMENT

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the people it serves.

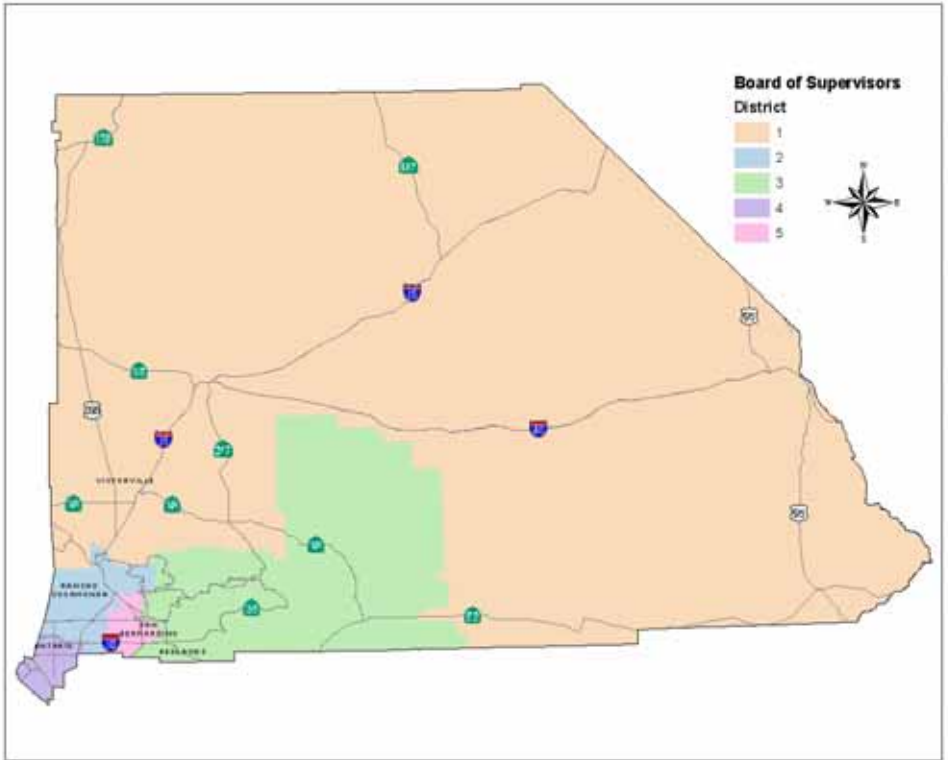


At more than 20,000 square miles, San Bernardino County is the largest county in the continental United States and provides a vast array of opportunities for its citizens.

San Bernardino County is larger than nine different states and, along with Riverside County, makes up a region known as "The Inland Empire". The Inland Empire boasts an economy that ranks among the 50 largest in the world and is one of the fastest growing metropolitan areas in the United States. This developing region offers its population a temperate climate, a variety of quality educational and recreational facilities, and an ideal centralized location for access to destinations throughout all of Southern California and the southwestern United States.

In order to increase awareness of the numerous services provided in this region, the County Administrative Office is introducing the "2006-07 County Budget in Brief and Goals and Statistics" booklet. This booklet highlights the public services provided by San Bernardino County departments, its strategic planning, goals and objectives, financial management, and population demographics.





*Each city included in this County Map is the largest city in its respective district.

County formed in 1853

County Seat: San Bernardino

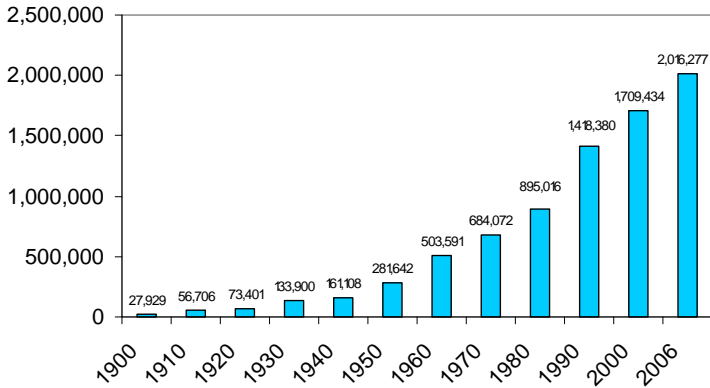
The County is a charter County divided into five supervisorial districts based on population.

The County is governed by a five-member Board of Supervisors. Members serve four-year terms.

The Chairman and Vice Chairman are elected by and from members of the Board.

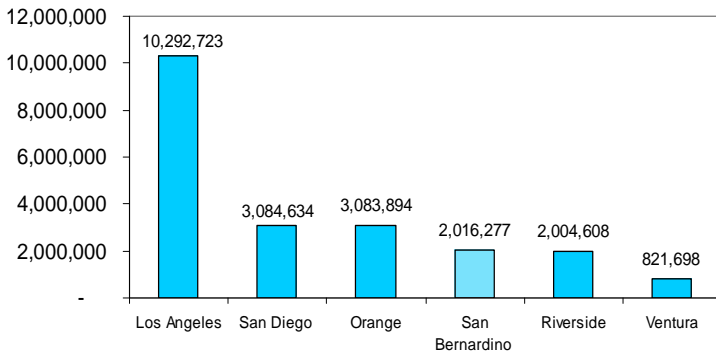


County of San Bernardino 20th and 21st Century Population



Source: U.S. Census Bureau and State of California Department of Finance.

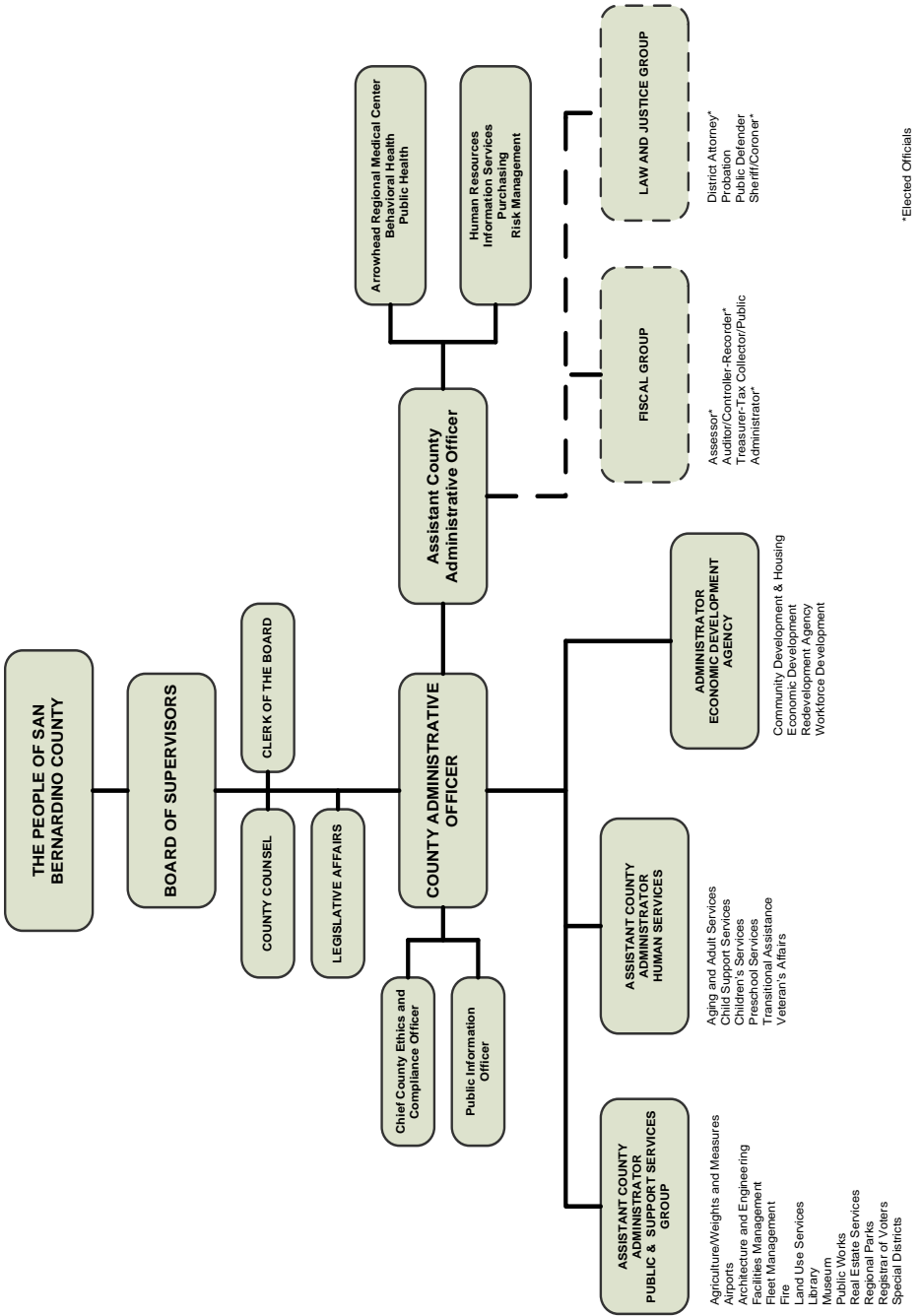
Comparison of Counties - 2006 Population



Source: California Department of Finance, E-2. California County Population Estimates and Percent Change, Provisional July 1, 2006

As the fourth most populous county in California, the County of San Bernardino has seen tremendous growth during the last twenty-five years. Since 1980, the County has more than doubled in size and since the year 2000 its population is estimated to have increased by 18%. This dramatic increase in population size can be attributed to San Bernardino County's numerous assets, which include affordable housing opportunities, colleges and universities that ensure a stellar education, quick access to entertainment spots throughout Southern California, and a moderate climate.





*Elected Officials



COUNTY OF SAN BERNARDINO COUNTYWIDE SERVICES

The services provided by the County are arranged into categories in accordance with the County Mission Statement. The County Mission Statement reads, "The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the **health, safety, well-being, and quality of life** of its residents according to the County Charter, general laws, and the will of the people it serves." Thus, the primary categories of service for the county are health, safety, well-being, and quality of life. The categories of support and fiscal services are necessary to supplement the other more primary services.

Health Services

- Arrowhead Regional Medical Center
- Behavioral Health
- Public Health

Safety Services

- County Fire
- District Attorney
- Law and Justice Group Administration
- Probation
- Public Defender
- Sheriff

Well-Being Services

- Aging and Adult Services/Public Guardian
- Agriculture/Weights and Measures
- Airports
- Child Support Services
- Community Development and Housing
- Economic Development
- Human Services Administration
 - Transitional Assistance
 - Children's Services
- Land Use Services
- Preschool Services
- Public Works
- Redevelopment Agency
- Registrar of Voters
- Special Districts
- Veterans Affairs
- Workforce Development

Quality of Life Services

- County Library
- County Museum
- Regional Parks

Support Services

- Architecture and Engineering
- Capital Improvement Program
- Clerk of the Board
- County Administrative Office
- County Counsel
- Facilities Management
- Fleet Management
- Human Resources
- Information Services
- Purchasing
- Real Estate Services
- Risk Management

Fiscal Services

- Assessor
- Auditor/Controller-Recorder
- Treasurer-Tax Collector/Public Administrator



COUNTY OF SAN BERNARDINO STRATEGIC PLANNING

Excellence, Customer Service & Leadership

In 2001, the County of San Bernardino began the ExCL strategic planning program (Excellence, Customer Service & Leadership). This program has yielded many useful and tangible outcomes including the development of Mission, Vision and Values statements, and the following countywide goals:

- Rich quality of life
- Open and accountable government
- Safe and healthy communities

In support of these goals, the County conducted surveys in 2003. One particular survey asked County staff about our internal culture. We learned from this survey that we did not have adequate systems in place for staff development and recognition. With this information in hand, the County developed and established the following program:

Service FIRST – Approved in the Spring of 2006, this program establishes consistent service standards and expectations for all County employees as follows: Friendly, Interested, Responsive, Service-Oriented and Trustworthy. Service FIRST also includes the following additional components:

- Staff Training: All new and existing employees will be oriented to the standards.
- Accountability: Methods for evaluating the performance of individual employees and departments.
- Rewards and Recognition: Programs for recognizing and rewarding outstanding service efforts.

Business Plan

In the continual effort to increase the efficiency and effectiveness of the government of the County of San Bernardino, the County Administrative Office has begun to publish a countywide business plan. The Business Plan consists of each county department's mission statement, organizational chart, services provided, budget, goals, objectives, and performance measures. With the introduction of the 2006-07 County Business Plan the County sought to:

- Provide a guide for the employees, so they are aware of the goals, objectives, and performance measures implemented in order to meet the overall Mission Statement.
- Support the annual budget plan. The department's objectives for the business plan will help determine how the budget and available resources can be tied to goals.
- Help track, monitor, and evaluate progress. By using a business plan to establish timelines and milestones, each department can gauge their progress and compare their projections to actual accomplishments.
- Promote a broader understanding of where the department is going in terms of goals.
- Demonstrate to the Board of Supervisors and the public what services departments provide and what they have accomplished.

Building Expansion Program

The County of San Bernardino occupies nearly 10 million square feet of space to house its various programs and services. While the County has constructed numerous special use buildings, it has not constructed new office space since 1985. To address this shortfall, the County Administrative Office has completed several studies and contracted with various master space planning firms to develop a building program. The County is in the process of implementing a plan to construct nearly one-half million square feet of new office space in the downtown San Bernardino and Victor Valley areas. The Board of Supervisors has shown its commitment to this building program by increasing general fund contributions for capital asset funding from just under \$10 million in 2002-03 to \$50 million in 2006-07 and has set aside \$20 million in on-going revenues for debt financing of its \$300 million building program. Full implementation of the building program, which is expected to meet the County's office space needs through 2025, will be completed in approximately three years.

Jail Expansion Program

Beginning in 2005, the Sheriff's Department, Architecture and Engineering Department, and County Administrative Office developed plans to incrementally increase jail space for County prisoners. With the purchase of the Adelanto Detention Center (ADC), which opened in January 2006, bed capacity increased by 524. The Board of Supervisors also approved the reduction of federal prisoner occupancy in 2006, providing space for 480 additional beds to meet current demands. The Board recently approved staff's recommendation to begin design for the construction of four additional pods, or 896 beds, at the ADC using land that was included in the jail acquisition. Looking ahead, the County has options to either terminate a federal contract in April 2009 that would achieve an additional increase of 320 beds, expand upon two housing units containing 448 beds at the County's Glen Helen Rehabilitation Center, or begin construction of a new jail on County-owned land in the High Desert, adjacent to the new juvenile detention and assessment center in Apple Valley.



2006-07 COUNTY OF SAN BERNARDINO GOALS AND OBJECTIVES*

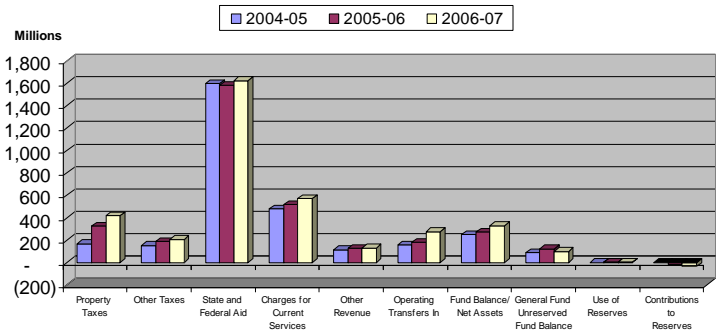
SERVICES	GOALS	OBJECTIVES
HEALTH:		
Arrowhead Regional Medical Center	Increase outpatient and emergency room visits.	Implement formal Patient Visit Redesign Program in the Family Health Centers and Specialty Clinic.
Behavioral Health	Increase access to behavioral health services for individuals that are unserved or who are receiving a limited level of services.	Increase the development of community-based behavioral health care and treatment programs that serve as options to institutionalization.
Public Health	Prevent disease and disability, and promote healthy lifestyles.	Improve the health of children by increasing the percentage of children who are up-to-date on required childhood vaccinations.
SAFETY:		
County Fire	Enhance service delivery in response to projected county population growth within areas served by the County Fire Department.	Identify and measure deficiencies in the current delivery system; and further identify facility, staffing, infrastructure, and financing needs to meet current and projected service delivery standards and goals.
District Attorney	Protect the public from criminal activity by holding the guilty accountable.	Prosecute criminal violations in a vigorous, efficient and ethical manner.
Law and Justice Group Administration	Reduce the negative effects of gang-related crimes on the citizens of the county.	Implement the Strategic Plan on Gangs to reduce gang activity.
Probation	Provide protection to the community by managing the San Bernardino County adult probation population and providing a level of supervision that parallels the offender's risk to the community.	Determine the risk level of all new adult offenders placed on probation using a standardized risk instrument.
Public Defender	Reduce backlog of old cases.	Increase early resolution of cases, thus minimizing custody time (and its attendant costs to the client and to the county).
Sheriff	Enhance response capabilities to disasters and other significant emergencies.	Assess ability to effectively communicate with multiple agencies during critical incidents.
WELL-BEING:		
Aging & Adult Services/Public Guardian	Ensure the safety of at-risk adults and the elderly to maintain independence and live safely in the least restrictive environment.	Respond to Adult Protective Services (APS) referrals within state mandated timelines.
Agriculture/Weights and Measures	Continue to protect the public's health, agriculture and environment by preventing proscribed foreign pest infestations and the misuse of pesticides, in light of increases in county growth.	Inspect all shipments of plant material for compliance with quarantines and freedom from proscribed pests that arrive in the county by common carriers.
Airports	Improve coordination and management of Airports Capital Improvement Program.	Work with the Architecture and Engineering Department to reduce the average length of time required to complete Airport capital improvement program projects.
Child Support Services	Improve organizational performance.	Improve performance by partnering with parents, employers, other county departments, other counties, and other states.
Community Development and Housing	Process the HUD-required documents that permit the county to qualify as an Urban County under the Community Development Block Grant, HOME Investment Partnerships Act, and Emergency Shelter Grant programs.	Prepare CDBG and HOME Agreements with Cities for 2006, 2007 & 2008.
Economic Development	Attract new business and investment in the county.	Raise awareness of the competitiveness of San Bernardino County to increase inquiries and generate leads by businesses.
Human Services Administration:		
Transitional Assistance	Increase the total number of households participating in the Food Stamp Program.	Increase the outreach & public awareness of the Food Stamp Program.
Children's Services	Increase the number of adoptions.	Increase the number of home studies completed to expedite adoptive placements.
Land Use Services	For Code Enforcement, increase the number of initial inspections performed within three weeks of receiving a complaint.	Review the division's staff assignments for complaints.
Preschool Services	Achieve school readiness of children enrolled to ensure they are making progress toward positive outcomes.	Teachers will share child assessment information with parents and this input will be used to prepare home and classroom activities responsive to children's individual needs.
Public Works	Increase the safety and level of maintenance for county maintained roads.	Increase the average Pavement Condition Index (PCI) for county maintained roads.
Redevelopment Agency	Elimination and prevention of blighted conditions within unincorporated areas of the county.	Enforce agency's development standards and conditions, and removal of blighted condition through active code enforcement.
Registrar of Voters	Increase voter participation in the electoral process.	Implement early voting sites at county facilities and centrally located City Clerk's offices throughout the county.
Special Districts	Increase customer service levels to district customers.	Decrease response time to utility service requests.
Veterans Affairs	Increase outreach efforts of services provided by the department to service-connected disabled veterans and those recently separated from the military.	Enforce agency's development standards and conditions, and removal of blighted condition through active code enforcement.
Workforce Development	Increase the number of customers provided universal services.	Effectively market career information and advancement services offered at the Employment Resource Centers.
QUALITY OF LIFE:		
County Library	Enhance computer and electronic resources for the public.	Increase the purchase of electronic resources.
County Museum	Increase public accessibility to museum collections.	Identify more objects and artifacts to be exhibited for museum visitors.
Regional Parks	Increase the number of trail miles within the county	Complete design and construction of a 3.3 mile section of trail along the Santa Ana River.

* Complete information regarding the County's goals and objectives is available at the website www.sbcounty.gov/cao/default.asp



COUNTY OF SAN BERNARDINO FINANCIAL MANAGEMENT*

TOTAL REVENUE AND OTHER FINANCING SOURCES
FISCAL YEARS 2004-05 THROUGH 2006-07



TOTAL REVENUES AND OTHER FINANCING SOURCES

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Revenues			
Property Taxes	167,754,752	327,126,671	415,936,297
Other Taxes	152,224,725	186,509,549	207,443,448
State and Federal Aid	1,596,789,993	1,581,198,401	1,622,031,175
Charges for Current Services	478,881,635	518,800,040	568,348,265
Other Revenue	115,608,464	125,640,239	130,456,481
Total Revenues	2,511,259,569	2,739,274,900	2,944,215,666
Other Financing Sources			
Operating Transfers In	156,713,492	179,256,896	275,104,245
Fund Balance/Net Assets	250,345,647	270,078,921	329,871,416
General Fund Unreserved Fund Balance	88,029,109	121,637,030	100,698,815
Use of Reserves	1,154,301	2,253,702	6,063,708
Contributions to Reserves	(3,390,532)	(21,403,093)	(35,452,753)
Total Other Financing Sources	492,852,017	551,823,256	676,285,431
Total Revenues and Other Financing Sources	3,004,111,586	3,291,098,156	3,620,501,097

The "Total Revenue and Other Financing Sources" schedule above includes all county funds. Since the majority of County revenue comes from State and Federal aid, the County Board of Supervisors have very little discretionary authority over these funds. The \$664,022,810 in discretionary revenue for the Board of Supervisors primarily comes from property taxes (59.23%). In the following graphs, the distribution of the property tax dollar and sales tax to various governmental entities are presented.

* Complete financial information is available at the website www.sbcounty.gov/cao/default.asp

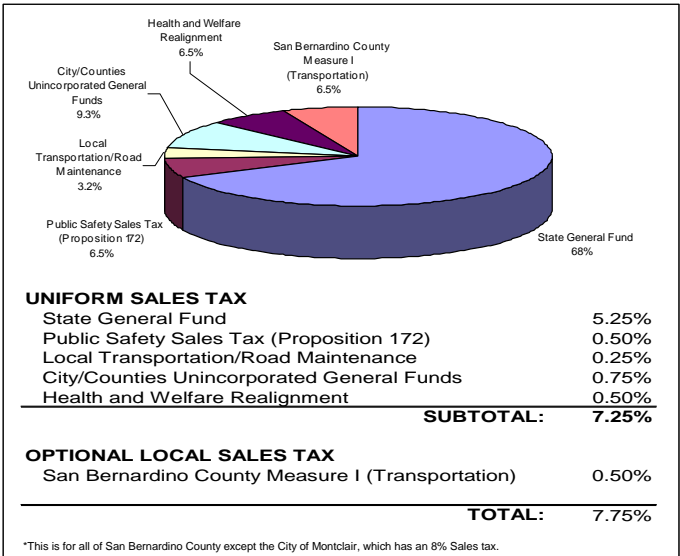


DISTRIBUTION OF THE TYPICAL COUNTY OF SAN BERNARDINO
PROPERTY TAX DOLLAR (2006-07)

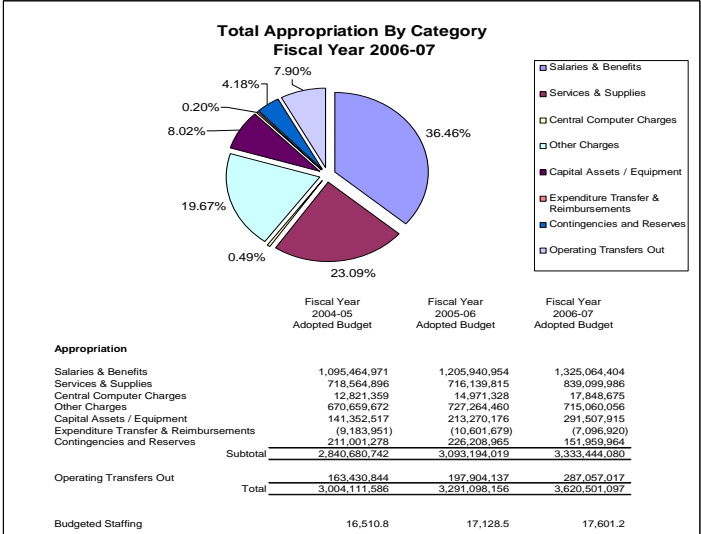
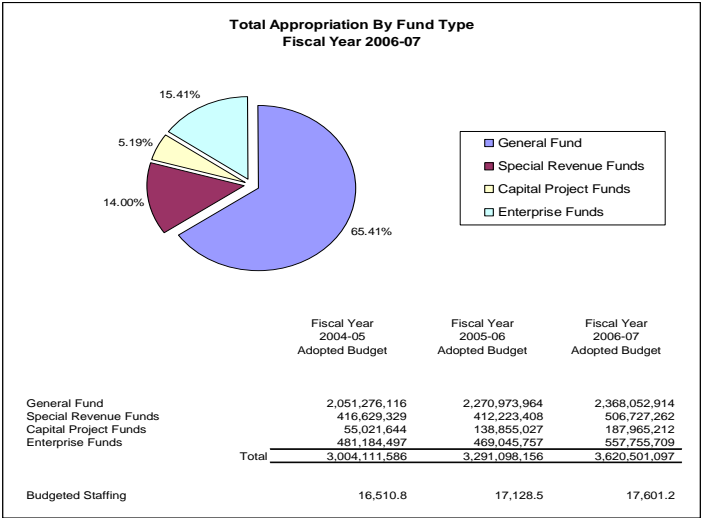


Source: County of San Bernardino Auditor/Controller-Recorder
*Does not include the Vehicle License Fee (VLF) Property Tax Swap, and the County Library was not included in the graph because it receives only a minimal \$0.006 (0.6%) of the typical property tax dollar.

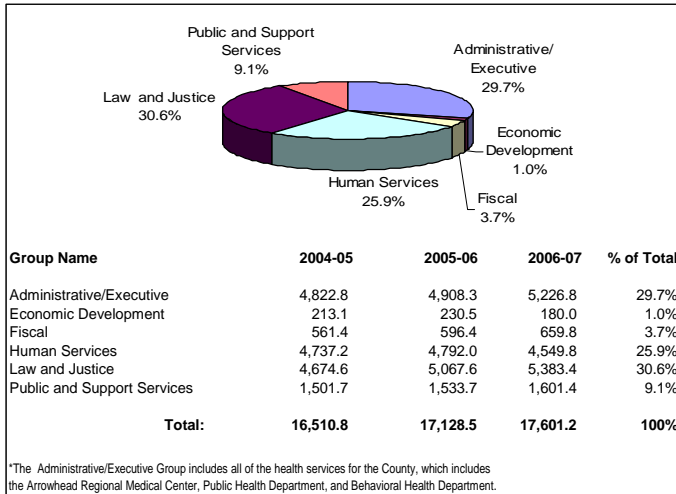
DISTRIBUTION OF THE COUNTY OF SAN BERNARDINO SALES TAX



2006-07 APPROPRIATION SUMMARY



COUNTY OF SAN BERNARDINO AUTHORIZED POSITIONS BY GROUP



Significant changes in budgeted positions from the previous year include the following:

Administrative/Executive Group

- The Department of Behavioral Health increased budgeted staffing by 94.6 positions as a result of increased funding to provide services under the Mental Health Services Act.
- Arrowhead Regional Medical Center budgeted staffing increased by 192.4 positions to comply with required staffing ratio on nursing care services, and to convert contracted services to full-time employees.

Economic Development Agency

- Workforce Development budgeted staffing decreased by a net of 56.5 positions due to several factors: the primary factors were the completion of the National Emergency Grant Short-Term Employment program (27.5) and the termination of the Memorandum of Understanding with the Transitional Assistance Department (14.5).

Fiscal Group

- The Assessor increased by 28.9 budgeted positions of which 28.0 were added as a result of approved policy items. These policy items consisted of the additional 12.0 valuation staff; 10.0 administrative staff, and 6.0 assessment services staff.

Human Services Group

- Children's Services increased budgeted staffing by 13.4 positions due to mandated staffing requirements imposed by the state.
- Child Support Services decreased a total of 34.5 budgeted positions as a result of financing salary and benefit and other cost increases given that base funding remains the same as last year.

Law and Justice Group

- Sheriff-Coroner increased 98.0 budgeted positions in the caseload driven, grant or special funded programs category.

Public and Support Services Group

- Land Use Services Department- Building and Safety Division increased budgeted staffing by a total of 10.0 positions. The increase includes 5.0 positions to meet current workload requirements and decrease the use of overtime; 4.0 extra help positions for implementation of a program to provide meaningful work experience to local junior college students; and 1.0 position to review applications referred from Current Planning.



2006-07 BUDGET HIGHLIGHTS

Behavioral Health Program Funding

In November of 2004, voters approved Proposition 63, which established a state personal income tax surcharge of 1 percent on taxpayers with annual taxable incomes of more than \$1 million. Funds resulting from the surcharge are used to expand county mental health programs.

The County's 2006-07 final budget includes \$30.6 million of these funds. New and expanded services will include a child/family support system, children's crisis response teams, one-stop integrated service centers for transitional-age youth, a consumer-operated peer-support and clubhouse expansion program, a forensic integrated mental health services program, and an assertive community treatment team for high users of hospital and jail services.

Public Safety

The Board continues to focus County resources on Public Safety. In the Sheriff's department, the 2006-07 final budget includes approved work-force increases equivalent to an additional 219.5 full-time positions. \$4.6 million is allocated for design services for the expansion of the Adelanto Adult Detention Center. The total cost of this project, which will add an additional 896 beds to the facility, is estimated to be \$86.0 million. The final budget also set aside \$3.7 million that will assist in funding the renovation of Central Valley Juvenile Detention & Assessment Center (CVJDAC).

The 2006-07 Budget also includes \$4.0 million for additional staffing in the County fire department. This staffing is for fire stations in the outlying desert areas and certain mountain areas of the County.

Cal-Works

CalWORKs is a welfare program that gives cash aid and services to eligible, needy California families. The program serves all 58 counties in the state and is operated locally by county welfare departments. If a family has little or no cash and needs housing, food, utilities, clothing or medical care, they may be eligible to receive immediate short-term help. Families that apply and qualify for ongoing assistance receive money each month to help pay for housing, food and other necessary expenses.

As a result of Cal-Works time limits and an improving local economy, a continued decline in Cal-Works caseload in San Bernardino County is anticipated in 2006-07. This decrease in caseload of 5,400 recipients may result in a \$21.4 million reduction in payments.

Registrar of Voters

In October 2002, Congress passed and the President signed the Help America Vote Act (HAVA). The HAVA contains a number of specific requirements for states and counties related to election procedures. Among the requirements of HAVA are: Replacement of Punch-Card Machines, Statewide Voter Registration Database, Disabled Access, Voter Identification, and new requirements relating to the handling of voters whose eligibility cannot immediately be determined (provisional ballots), voting by members of the military and overseas citizens, the handling of complaints, and the education of voters and poll workers.

The County expects to receive \$8.1 million in HAVA funding in 2006-07. Some of the recommended uses include: improving access at the polls to persons with disabilities; voter education regarding the touch screen and absentee voting systems; poll worker training; the purchase and deployment of a mobile voting vehicle (Vote Mobile) for voter outreach; securing and renovating additional office/warehouse space; additional voting system component and related computer system purchases; and network and communication system upgrades.

Transportation

The 2006-07 final budget includes increased transportation spending of \$43.3 million, for a total amount of \$105.0 million. Some of the more significant projects anticipated during 2006-07 include the following:

- Rehabilitation of Kiowa Road between Van Dusen Road and Tussing Ranch Road (Apple Valley area).
- Widening and adding passing lanes for Fort Irwin Road (Barstow area).
- Design for widening Summit Valley Road (Hesperia area).
- Rehabilitation of National Trails Highway (Ludlow).
- Rehabilitation of Needles Hwy from "N" Street to the Nevada State Line.



- Widening/installing passing lanes for National Trails Hwy (Oro Grande).
- Paving of Duncan Road from Johnson Road to Eaby Road (Phelan).
- Paving of Wright Mountain Road (Wrightwood).
- Signal installation and synchronization of various intersections along San Bernardino Avenue in the Fontana area.
- Replacement of the Beaumont Avenue Bridge and Garnet Street Bridge (Redlands area).
- Valley Boulevard and Pepper Avenue Realignment Project (Colton area).

Solid Waste Management

The Solid Waste Management Division (SWMD) is responsible for operation and management of the county's solid waste disposal system, which consists of six regional landfills, eight transfer stations, and five community collection centers. In this capacity, SWMD provides oversight, direction, and guidance to Burrtec Waste Industries (Burrtec), the county's contractor for disposal site operations and maintenance. In addition, SWMD oversees the post-closure maintenance at 27 inactive or closed landfills and waste disposal sites throughout the county. The SWMD also administers the county's solid waste handling franchise program and the refuse collection permit program, which authorizes regular trash collection by private haulers in the county unincorporated area. Lastly, SWMD is responsible for the county's waste reduction, reuse, and recycling programs.

The 2006-07 final budget for SWMD has total appropriations of \$88.1 million, which represents a \$22.6 million increase from the prior year. Major projects budgeted for 2006-07 include:

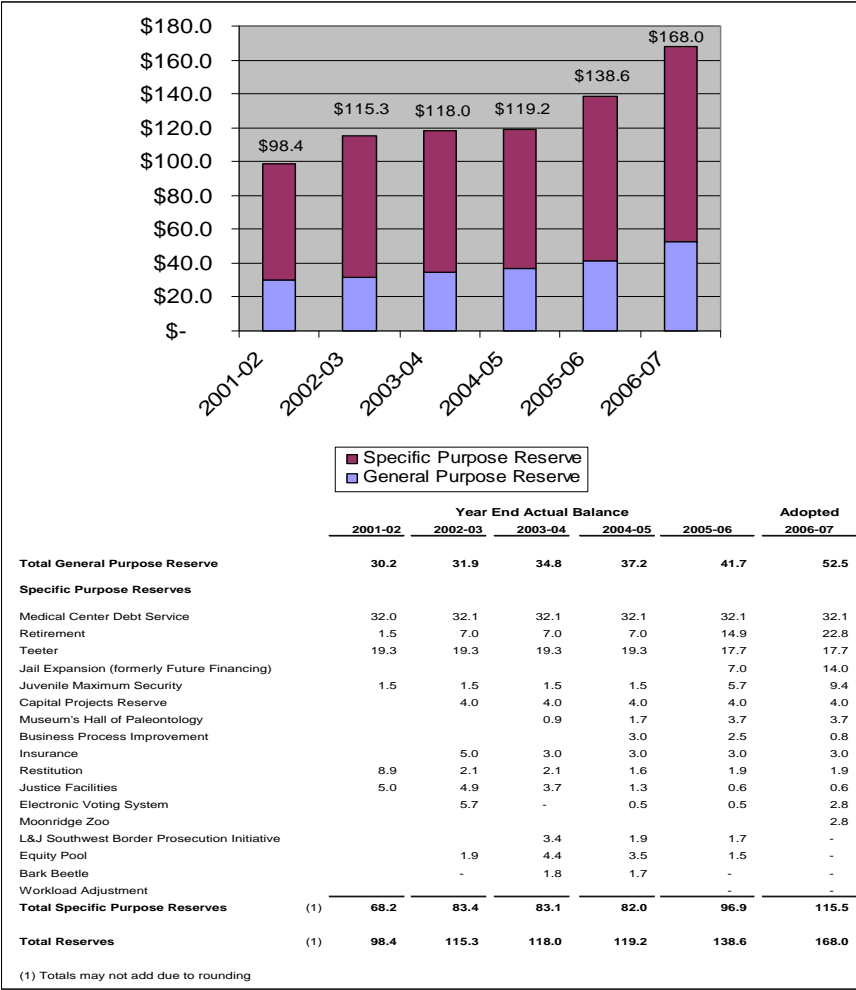
- Final closure construction of inactive landfills located in Newberry Springs, Phelan, Yermo, Big Bear Lake, Apple Valley, and Lenwood-Hinkley.
- Victorville Landfill Phase 1A Liner Construction.
- Victorville Landfill Phase 1B Stage 1 Excavation and Liner Construction.
- Septic Pond #3 at Landers Landfill.
- San Timoteo Unit 2 Phase 3 Excavation/Liner Construction (Redlands).
- Construction of a Subtitle D Double Composite Liner at the Mid-Valley Landfill (Rialto) and Colton Landfill.
- Mid-Valley Landfill South Mound Unit 1, South and West Slopes.
- Design and construction of groundwater extraction and treatment system at Yucaipa Disposal Site.
- Design/install groundwater monitoring wells at Lenwood-Hinkley.

Capital Improvements

The County's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures. In the 2006-07 final budget, \$60.4 million in new projects are funded, primarily using County discretionary funds. Major new projects include \$5.2 million for the renovation of Central Valley Juvenile Detention & Assessment Center (CVJDAC) in San Bernardino (mentioned above), \$4.6 million for design for the expansion of the Adelanto Adult Detention Center (mentioned above), \$6.0 million for expansion of the Fontana Government Center, \$4.0 million to fund a Community Center in the City of Chino Hills, and \$2.7 million for the expansion of the Hall of Geological Wonders at the County Museum in Redlands. Projects approved in prior years but not yet completed total an additional \$127.4 million. The three major carryover projects are the \$40.9 million seismic retrofit and remodel of the historic County Courthouse in San Bernardino to be funded primarily by an existing civil filing fee surcharge, a \$30 million remodel of the 6th floor of the Arrowhead Regional Medical Center in Colton, to convert the floor from administrative space to a medical/surgical wing, and the \$23.7 million acquisition and renovation of the 303 W. 3rd Street office building in San Bernardino.



COUNTY OF SAN BERNARDINO RESERVE BALANCE PER FISCAL YEAR (IN MILLIONS)



The County has a number of reserves and designations that have been established over the years. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general reserves are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events which would harm the fiscal health of the County.



COUNTY OF SAN BERNARDINO CONTINGENCIES

	Contingencies			
	2005-06	2005-06	2006-07	2006-07
	Beginning Balance	Approved Contributions/ (Uses)	Approved Contributions/ (Uses)	Final Budget
One-time Contingencies				
Mandatory Contingencies (1.5% of Locally Funded Appropriations)	6,084,960	175,570	1,607,874	7,868,404
Uncertainties	69,902,464	(47,728,389)	(5,974,152)	16,199,923
Ongoing Set Asides Contingencies				
Future Retirement Costs	7,900,000	(7,900,000)	7,900,000	7,900,000
Jail Expansion (Formerly Future Financing)	7,000,000		(4,600,000)	2,400,000
Workload Adjustments	2,700,000	(1,600,000)	(1,100,000)	-
Future Space Needs	-	-	20,000,000	20,000,000
Contingencies - Priority District and Program Needs	3,380,285	(1,124,474)	2,500,000	4,755,811
Total Contingencies	96,967,709	(58,177,293)	20,333,722	59,124,138

The County Contingencies includes the following elements:

One time Contingencies

Mandatory Contingencies

Board policy requires the county to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the county's operations, which could not have reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriation.

Uncertainties

Any unallocated financing available from current year sources (both ongoing and one-time) that has not been set-aside and any unallocated fund balance carried over from the prior year, is budgeted in the contingencies for uncertainties. Final budget action includes a provision that allocates any difference between estimated and final fund balance to this contingencies account.

Ongoing Set-Asides Contingencies

The county budget process differentiates between ongoing and one-time revenue sources. Ongoing set-asides represent ongoing sources of financing that have been targeted for future ongoing program needs.

Contingencies-Priority District and Program Needs

An annual base allocation of \$2,500,000 is set aside for priority district and program needs. Any amounts unspent in this contingencies account at the end of the fiscal year rolls forward into the next fiscal year.



**COUNTY OF SAN BERNARDINO
COUNTYWIDE FACTS AND FIGURES**

SIZE:

20,160 square miles (largest county in the contiguous United States by area)

ELEVATION:

Highest Elevation, Mt. San Gorgonio, 11,502 ft.

INCORPORATED CITIES:

24

POPULATION BY CITY

INCORPORATED CITY	TOTAL 1/1/2006 ESTIMATED POPULATION
-------------------	-------------------------------------

Adelanto	24,880
Apple Valley	67,507
Barstow	23,599
Big Bear Lake	6,182
Chino	78,055
Chino Hills	77,969
Colton	51,781
Fontana	165,462
Grand Terrace	12,380
Hesperia	80,268
Highland	51,489
Loma Linda	21,912
Montclair	35,648
Needles	5,681
Ontario	171,113
Rancho Cucamonga	170,479
Redlands	71,086
Rialto	99,189
San Bernardino	201,823
Twentynine Palms	27,498
Upland	74,099
Victorville	95,145
Yucaipa	50,553
Yucca Valley	20,537
Total Incorporated	1,684,335
Total Unincorporated	307,494
Total County of San Bernardino	1,991,829

Source: State of California, Department of Finance, E-1: Population Estimate with Annual Percentage Change- January 1, 2005 and 2006. Sacramento, California, May 2006.

UNEMPLOYMENT: 4.2% (December 2006)

Source: California Employment Development Department, Labor Market Information

MAJOR COUNTY EMPLOYERS (2006):

Employer	Employees
County	16,511
Loma Linda Univ. Health Center	13,000
US Marine Corp Air/Ground Center	12,000
Kaiser Permanente	9,300
San Bernardino City Unified School District	7,491
Ontario International Airport	5,000
Fontana Unified School District	3,820
San Manuel Band of Mission Indians	3,261
Cal State University San Bernardino	3,012
Chino Unified School District	3,000

Note: Stater Bros. Markets, Inc. is believed to be a top county employer, but the data available regarding the number of employees employed by Stater Bros. includes employees from Riverside County as well.

Source: California Employment Development Department

EMPLOYMENT MIX (December 2005):

Services	545,000
Retail Trade	88,900
Government	120,600
Construction	46,100
Transportation & Public Utilities	166,100
Wholesale trade	31,200
Farming	2,900
Finance, insurance & real estate	27,300
Mining	800

Source: California Employment Development Department, SB County – Industry Employment and Labor Force – By Month, August 18, 2006.

MEDIAN HOME PRICE (2006): \$360,000

Source: Data Quick Information Systems, 2006.

ASSESSED VALUATIONS (FY 2006-07):

\$153,832,296,959

Source: County of San Bernardino Assessor's Office

MEDIAN FAMILY INCOME: \$53,506 (Inflation Adjusted Dollars, 2005)

Source: U.S. Census Bureau, American Community Survey, 2005.

PER CAPITA PERSONAL INCOME: \$25,108 (2004)

Source: California Employment Development Department, Labor Market Information.

TAXABLE SALES (FY 2004-05): \$27,890,904,000

Source: State Board of Equalization.



REGIONAL PARKLAND:

9,200 acres

COUNTY LIBRARY:

31 Branches

UNIVERSITIES/COMMUNITY COLLEGES*(Ranked by # of students):***Four Year Universities (2003)**

1. California State University San Bernardino (16,927)
2. University of Redlands (4,366)
3. Loma Linda University (3,501)

Community Colleges (2003)

1. Chaffey College (18,438)
2. San Bernardino Valley College (12,404)
3. Victor Valley Community College (10,930)
4. Crafton Hills College (5,521)
5. Barstow College (3,424)
6. Copper Mountain College (2,245)

*Source: RAND California, Education Statistics.***AIRPORTS:**

1. Apple Valley Airport
2. Baker Airport
3. Cable Airport
4. Chino Airport
5. Daggett Airport
6. Hesperia Airport
7. Needles Airport
8. Ontario International Airport
9. San Bernardino Airport
10. Southern California Logistics Airport
11. Twentynine Palms Airport

TOURIST ATTRACTIONS:

1. Big Bear Lake Resort
2. Calico Ghost Town*
3. California Speedway
4. Colorado River
5. Hyundai Pavilion at Glen Helen*
6. Joshua Tree National Park
7. Lake Arrowhead Resort
8. Route 66

*County-owned

TOP 5 HOSPITALS:*(Ranked by # of beds)*

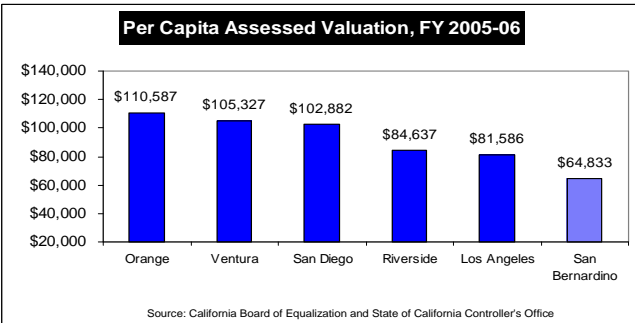
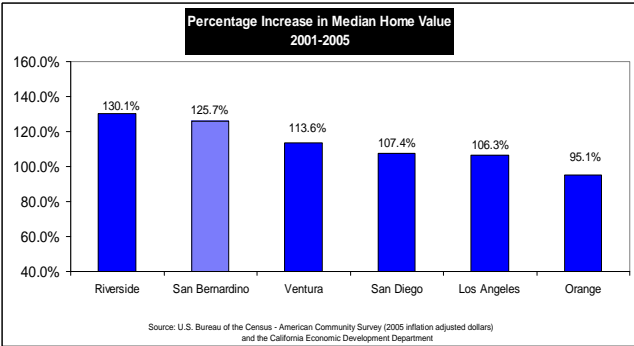
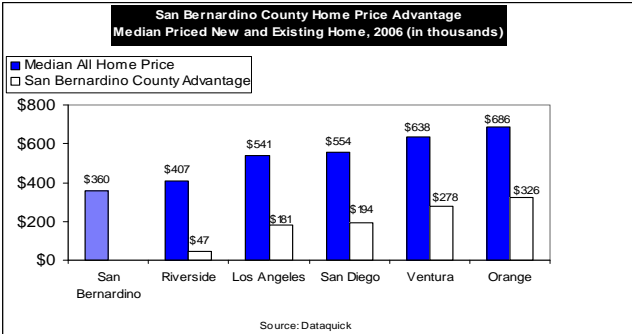
1. Loma Linda University Medical Center, Loma Linda (701 beds)
2. Kaiser Foundation Hospital, Fontana (393 beds)
3. Arrowhead Regional Medical Center, Colton (327 beds)
4. Community Hospital of San Bernardino, San Bernardino (292 beds)
5. St. Bernadine Medical Center, San Bernardino (286 beds)

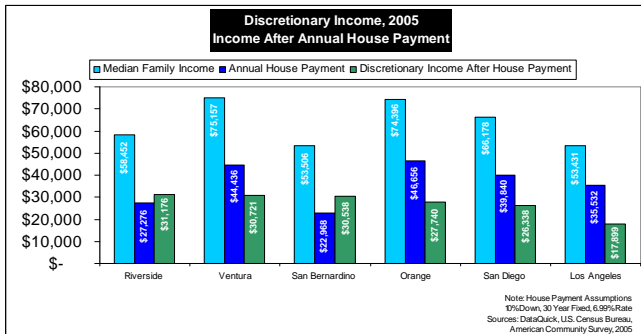
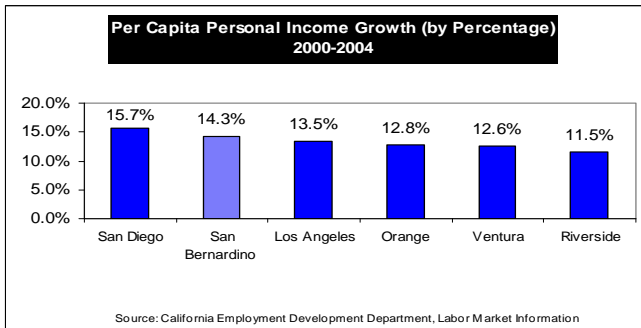
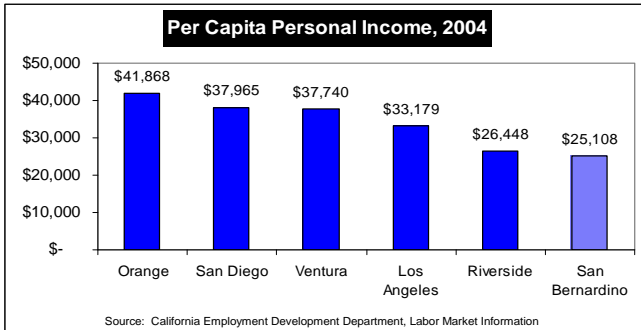
ETHNICITY (2004 Estimates):

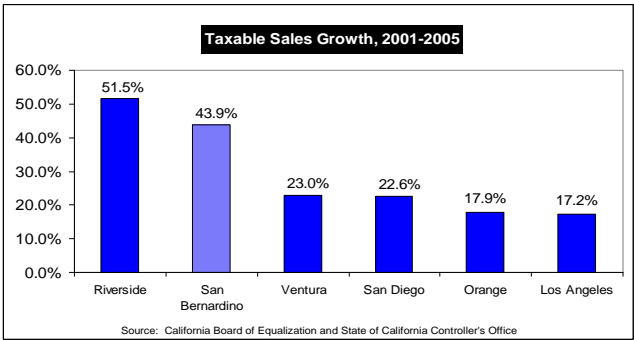
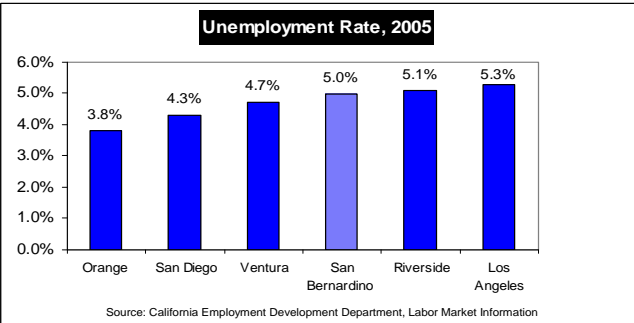
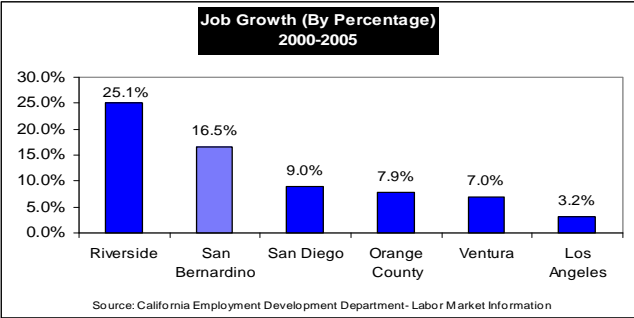
Hispanic	45%
White	39%
Black	9%
Asian	5%
American Indian	1%
Other	1%

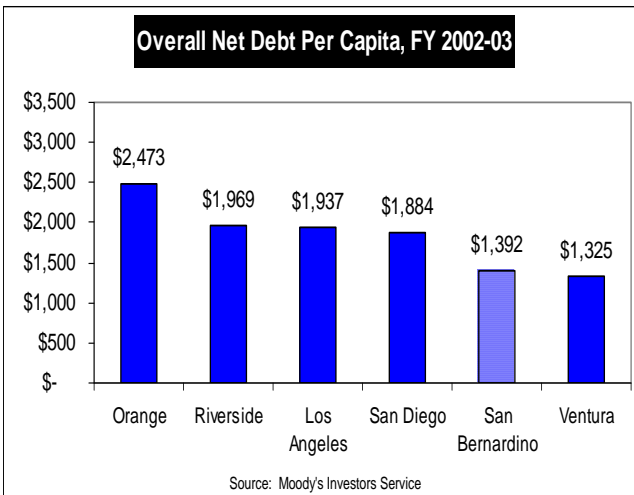
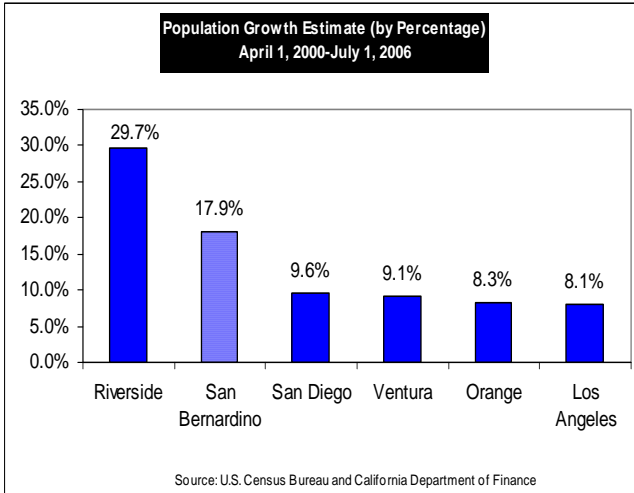
*Source: State of California, Department of Finance***MEDIAN AGE (2005):** 30.2*Source: U.S. Census Bureau, 2005 American Community Survey***BIRTH RATE (2005):** 1,695 (per 100,000 population)*Source: State of California, Department of Finance, Demographic Research Unit, Historical and Projected Birth by County, 1990–2015, September 2006.***DEATH RATE (2004):** 678.7 (per 100,000 population)*Source: Center for Health Statistics***POVERTY LEVEL (2005):** 15%*Source: U.S. Census Bureau, 2005 American Community Survey*

THE COUNTY OF SAN BERNARDINO COMPARISON TO OTHER COUNTIES









COUNTY OF SAN BERNARDINO QUICK FACTS BY DEPARTMENT**Agriculture/Weights and Measures**

- Inspects 18,384 gas pumps, 4,899 scales, and 8,106 meters annually.
- Provides 41,080 environmental health inspections annually.

Aging and Adult Services

- Serves 859,081 meals to the elderly annually.
- Provides information and assistance to over 50,822 senior citizens annually.

Airports

- Provides for the management, maintenance, and operation of 6 general aviation airports.

Auditor/Controller-Recorder

- Issued 62,732 copies of birth certificates, 6,569 copies of death certificates and 20,004 copies of marriage certificates in one year.
- Issued 13,033 marriage licenses and performed 4,405 marriage ceremonies in one year.
- Maintains more than 13,760,901 official records.
- Maintains more than 2,004,107 Vital Records.
- Maintains more than 23,274 County Clerk Records.

Children's Services

- Handles the adoptions of more than 449 children each year and stepparent adoptions for 135 families.
- Supervises 6,860 children monthly, approximately 4,900 of whom are placed in foster homes.
- Investigates more than 31,000 emergency child abuse and neglect referrals annually.

Child Support Services

- Provides child support services to more than 169,000 children monthly, collecting more than \$149,858,000 in child support payments annually.

County Library

- Circulates approximately 2.6 million books and materials annually through 31 libraries and 2 bookmobiles.

County Museum

- Receives approximately 75,000 visitors per year at the County Museum and its 7 historical sites.

Land Use Services

- Issued 29,278 building permits last year for construction valued at \$1,240,724,030.
- Provided construction plan checks for more than 9,652 building projects to ensure safe construction and proper occupancy usage.

Public Health

- Provides approximately 96,500 annual immunizations (including children, adult, and travel).

Public Works

- Maintains more than 2,800 miles of roads in unincorporated areas.
- Provides flood protection to the people of San Bernardino County through an extensive system of flood control and water conservation facilities that include 19 dams, 117 basins, approximately 490 miles of channels, and over 2,800 acres of spreading grounds.

Regional Parks

- Welcomes more than 2.1 million persons each year to 9 regional parks.

Sheriff-Coroner

- Cares for approximately 6,300 inmates each day at four county jails.



County of San Bernardino

County Administrative Office

385 North Arrowhead Avenue, Fifth Floor
San Bernardino, CA 92415-0120